

Table 3 - Key Project Milestones

Milestone	Responsibility	Target Date	Forecast / Actual Completion Date
Final Set Lime Slurry Storage Tanks A & B	SWT	4/26/2011	6/30/2011 A
Complete Preoperational Checkout : Absorber	SESS	5/13/2011	6/24/2011 A
Paint/ Coatings Absorber Hold Tanks CBI	SESS	5/16/2011	6/16/2011 A
Initial Ops. Testing ABS: Absorber	SESS	5/24/2011	6/24/2011 A
Flush Low/High Pressure Lube Oil System - A	SESS	5/20/2011	6/27/2011 A
A & B Limestone Feed Available To Day Silos	SESS	6/15/2011	6/21/2011 A
Apply Clarifier Coatings	SWT	4/25/2011	6/17/2011 A
Complete Cable Pulls and Terms for Building Equipment	SESS	4/8/2011	7/11/2011 A
Mechanical Completion - Service Water	SWT	4/29/2011	7/28/2011 A
P re-commissioning complete and ready for testing	SESS	6/1/2011	7/15/2011 A
WWT Island Mechanical Completion	SWT	6/1/2011	8/1/2011
Final Set Sludge Tanks	SWT	7/8/2011	7/13/2011 A
A & B Limestone Feed to Ball Mill	SESS	7/11/2011	7/21/2011 A
Mercury/Arsenic reduction Vessels - Fabrication	SWT	7/14/2011	7/14/2011 A
A & B Ball Mill Test Run In (with 30% ball charge)	SESS	7/14/2011	7/13/2011 A
Mechanical Completion - Lime Slurry Feed	SWT	7/15/2011	7/26/2011 A
A & B Test/Run Dewatering System	SESS	7/25/2011	7/26/2011 A
A:& B Install Filter Cloth on Vacuum filters	SESS	7/27/2011	9/13/2011
Drain Absorber Vessel	SESS	7/28/2011	8/4/2011
FGD Island Mechanical Completion	SWT	7/28/2011	8/14/2011
DCS FAT Support at Emerson	SWT	8/13/2011	8/19/2011
Fire Pump Start Up & Testing	SESS	8/23/2011	8/23/2011
Complete Integrated toting	URS	8/31/2011	8/31/2011
MK-1 Tie-In Outage Start	PSNH	9/6/2011	9/6/2011
MK-1 Electrical Tie-In complete	ESB	9/14/2011	9/14/2011
MK-1 Ductwork Tie-In complete	AZCO/MIS	9/24/2011	9/24/2011
MK -2 Tie-In Outage Start	PSNH	10/13/2011	10/13/2011
MK-2 Unit Electrical Tie-In complete	ESB	10/26/2011	10/26/2011
MK-2 Unit Ductwork Tie-In complete	AZCO/MIS	11/3/2011	11/3/2011
Complete MK1 Tie-in CEM Performance tests	URS	11/4/2011	11/4/2011
EMARS Mechanical Completion	SWT	11/30/2011	11/23/2011
Complete MK2 Tie-in CEM Performance tests	URS	12/5/2011	12/5/2011
Perform U1 & U2 FGD Performance Test	SESS	1/20/2012	1/20/2012
Perform VVVVT Performance Test	SWT	3/13/2012	3/13/2012
PROJECT COMPLETE	URS	4/1/2012	4/1/2012